

# RESILIENT PERFORMANCE IN A CHALLENGING ENVIRONMENT

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Interim Financial Results 2023

A large orange mining truck is parked on a dirt road in a quarry. The truck is facing right, and its bed is slightly raised. The background shows a vast, open landscape with piles of dark, rocky material. The sky is filled with dramatic, colorful clouds in shades of blue, orange, and yellow, suggesting a sunset or sunrise. The overall scene is industrial and rugged.

# INTRODUCTION

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Lucio Genovese, Executive Chair

# OPERATING ENVIRONMENT

RIGHT-SIZING THE BUSINESS AS WE ADAPT TO EVOLVING CHALLENGES

## Resilient Ukraine



- Midway second year of war
- Situation remains challenging
- Humanitarian Fund committed US\$19 million for 70 projects and initiatives:
  - Provision of shelter, food and medical supplies for individuals and families.
  - Partnering with regional authorities to respond to critical needs
  - Donation of medical supplies, equipment and rescue vehicles

## Committed workforce



- Workforce different due to emigration, absences and military service
- Continuous support for +700 employee families and +2,000 IDPs
- Funding on site facilities and services for all employees
- Employee veteran programme to support physical and psychological rehabilitation

## Nimble and adaptive business



- Right-sizing business for the near-term
- Second pelletiser restart provides additional production capacity and flexibility
- Power supply stabilised and costs reduced
- ESG initiatives continue implementation and progress
- Black Sea ports and railway logistic constraints
- Focus on high quality products to European customers

# PERFORMANCE SNAPSHOT

OPERATIONAL EFFICIENCIES DELIVER AN IMPROVED PERFORMANCE

## Operating performance



- Production 2 million tonnes, +57% compared to 2H 2022
- Focus on higher grade products, all grading 65%+ Fe
- C1 Costs<sup>A</sup> improved to US\$71/t due to attractive energy costs (Q2), local currency devaluation from last year and cost saving initiatives
- Logistics constraints and alternative supply routes added approximately US\$11 per tonne to distribution costs

## Financial performance



- Sales of 2.1 million tonnes
- Revenues of US\$334 million due to lower volumes and prices
- Underlying EBITDA<sup>A</sup> fell to US\$64 million, due to limited energy supply (Q1), higher logistics costs, and rising global inflation.
- Prudent balance sheet management improved Net Cash<sup>A</sup> to US\$131 million as of 30 June 2023
- Capital investment \$58 million, split between maintenance and expansion

## ESG performance



- LTIFR 0.26, below historic five-year average 0.69. Zero fatalities since 2017
- GHG emissions and safety metrics external assurance completed
- Reduction in absolute and unit basis emissions in 1H 2023
- High levels of clean power usage recorded at 80% for 1H 2023

<sup>A</sup> Denotes Alternative Performance Measures, see Interim Results Report for definitions.



# MARKET REVIEW

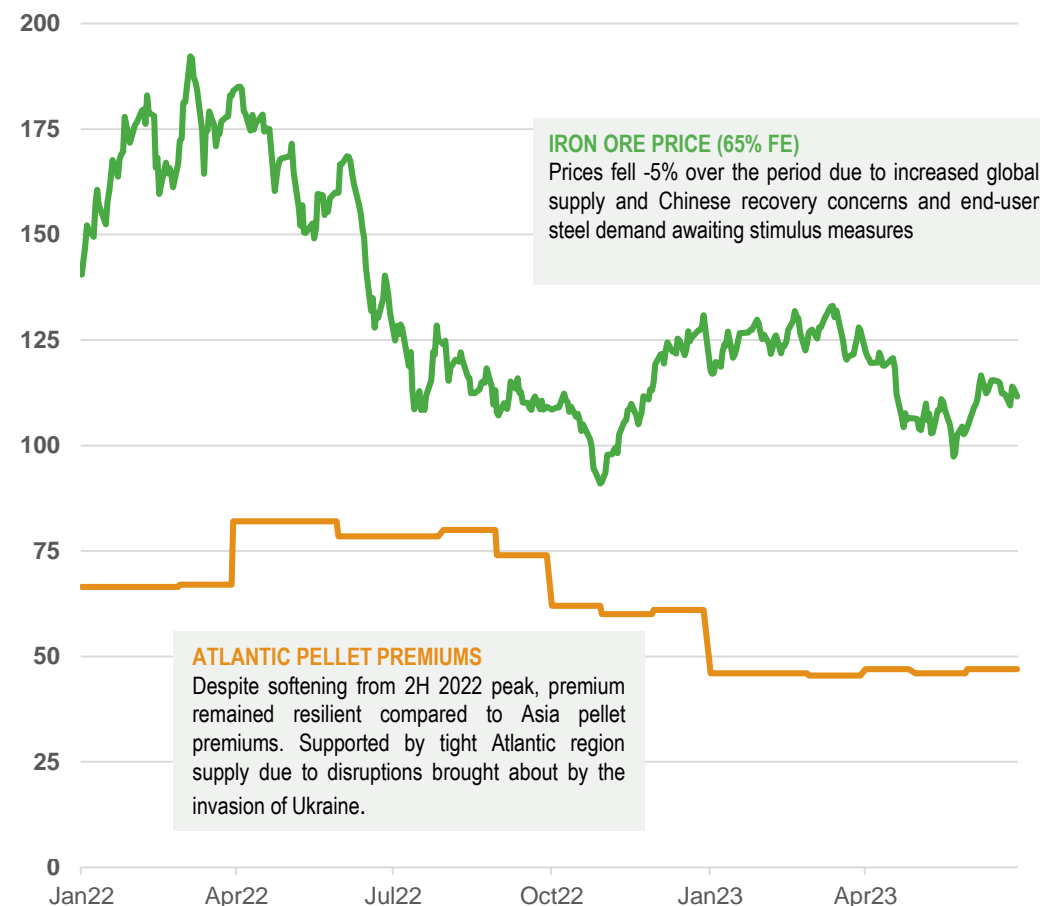
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Yaroslavna Blonska, Acting Group Chief Marketing Officer

# MARKET SNAPSHOT

PRICES REMAIN RESILIENT DESPITE INCREASED VOLATILITY

## FE AND PELLET PRICES (US\$/t)



### Iron ore



**-5%**

During six months to June 2023

**Review:** Iron ore prices fell due to a weakened macro-environment and low Chinese construction sector starts at a time of low inventories and increasing supply.

**Outlook:** uncertainties around Chinese stimulus measures during the seasonally weak third quarter lead commentators to suggest a weaker Q3 before a mild Q4 recovery.

### Steel



**+1%**

YTD price for European hot rolled coil<sup>1</sup>

**Review:** Price improvements lost momentum due to weak end-user demand. European steelmakers cautious despite several blast furnace restarts

**Outlook:** A negative macroeconomic outlook and weak European construction hint at weaker demand, with some support from autos OEMs

<sup>1</sup> Fastmarkets

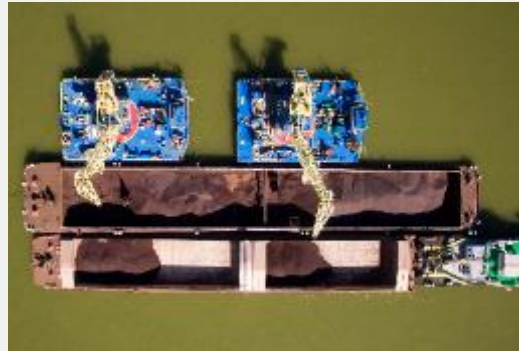
## CAPACITY CONSTRAINTS DEMAND A RETHINKING TO TRADITIONAL SUPPLY ROUTES

### Rail



- Owned rail wagon fleet ensures availability
- Improvement in journey times to Central-Eastern European customers
- Costs remain high following July 2022 tariff increases

### Barging & Shipping



- C3 freight averaged 26% lower at US\$19.5/t
- Utilising combination of rail, barges and ships to deliver to European customers
- Alternative Black Sea port access constraints

### Warehousing



- Provides additional security and stability by reducing mine site stocks
- Improved journey time resulting in shorter cash cycle and opportunity to finance
- Low cash flow impact subject to cost of storage

*Uncertain outlook due to lack of access to Black Sea ports and clarity concerning the Black Sea Grain Initiative*



# OPERATIONS REVIEW

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Nikolay Kladiev, Group Chief Financial Officer

# HEALTH AND SAFETY PERFORMANCE

*SAFETY REMAINS OUR FIRST PRIORITY*

## SAFETY PERFORMANCE



## 1H 2023 PERFORMANCE

- Group LTIFR 0.26, below historic full year trailing average 0.69
- Ukrainian operations LTIFR 0.14 (0.30 2H 2022 and 0.71 1H 2022)
- External assurance process on 2022 safety statistics completed

## FOCUS ON WELLBEING

- Increased activities to monitor wellbeing of workforce and provide support during war

# OPERATIONAL UPDATE

## RIGHT-SIZING OPERATIONS TO MEET ACCESSIBLE MARKETS

### Mining activities



Operating a single mine out of two on a rotational basis, reflecting lower sales capacity

US\$58 million capital investment, +50% expansion CAPEX, including:

- US\$17 million capitalised stripping activities and capitalisation
- US\$7 million expansion commitments including press filtration complex
- US\$2 million Belanovo sustainability

### Pellet production



Focus on high grade premium products for accessible markets

Operating between one and two pelletiser lines to provide additional flexibility and capacity

### Logistics



Remains greatest single constraint on business

Access to alternative Black Sea ports limited; confounded by Black Sea Grain Initiatives

Journey times by rail to Central-Eastern Europe reduced significantly









# FINANCIAL REVIEW

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Nikolay Kladiev, Chief Financial Officer

# 1H 2023: FINANCIAL HIGHLIGHTS

*CONTINUING TO DELIVER STRONG PERFORMANCE*

-  **Revenue** of US\$334 million, 64% lower due to restricted logistics availability and tighter market environment
-  **C1 Cash Cost<sup>A</sup>** of US\$71 per tonne, reflecting benefits from the local currency devaluation in 2H 2022, lower prices for some input materials and the effects from further cost saving initiatives
-  **Underlying EBITDA<sup>A</sup>** decreased by 87% to US\$64 million, reflecting above factors and operating foreign exchange gains in 1H 2022 and 2H 2022
-  **Capital investment<sup>A</sup>** of US\$58 million includes investment in future growth despite the war
-  **Profit after tax** of US\$27 million compared to US\$82 million in 1H 2022
-  **Net cash position** of US\$131 million compared to US\$106 million at the beginning of the year



# FINANCIAL PERFORMANCE IN 1H 2023

FOCUS ON HIGH QUALITY, HIGH GRADE PRODUCTS CONTINUES

(USD million, unless stated)	1H 2023	2H 2022	%	1H 2022	%
Pellet production (Mt)	<b>1,967</b>	1,256	+57%	4,797	-59%
Sales volumes (Mt)	<b>2,085</b>	1,806	+15%	4,374	-52%
Average iron ore price (65% Fe, US\$/t)	<b>118</b>	101	+17%	140	-16%
Revenue	<b>334</b>	313	+7%	936	-64%
Average C1 Costs <sup>A</sup> (US\$/t)	<b>71</b>	75	-5%	85	-16%
Underlying EBITDA <sup>A</sup>	<b>64</b>	279	-77%	486	-87%
Underlying EBITDA <sup>A</sup> Margin	<b>19%</b>	89%	-70pp	52%	-33pp
Profit after tax for the period	<b>27</b>	138	-80%	82	-67%
Net cash flow from operating activities	<b>80</b>	68	+18%	233	-66%
Capital Investment	<b>58</b>	59	-2%	102	-43%
Net cash position	<b>131</b>	106	+24%	172	-24%

## PRODUCTION & SALES ALIGNED TO LOGISTICS AVAILABILITY

- Black Sea ports in Ukraine still not available to the Group
- Focus on sale of high-quality products to European customers

## TIGHTENING IRON ORE MARKET CONDITIONS

- Iron ore prices remain subdued in weakened macro-environment, with low demand in China for iron ore products

## MARGINS MAINTAINED DESPITE ONGOING WAR

- Right-sizing business resulted in positive EBITDA margins, albeit much reduced on stronger period comparisons benefiting from UAH devaluation

## IMPACT OF WAR ON ASSET VALUATION

- No additional impairment in 1H 2023 compared to US\$254 million in 1H 2022

## CONTINUED FOCUS ON BALANCE SHEET STRENGTH

- Strong net cash position maintained, with no financial debt outstanding

# REVIEW OF CASH FLOW IN 1H 2023

*BENEFITING FROM LOW DEBT LEVELS AND  
BALANCE SHEET STRENGTH*

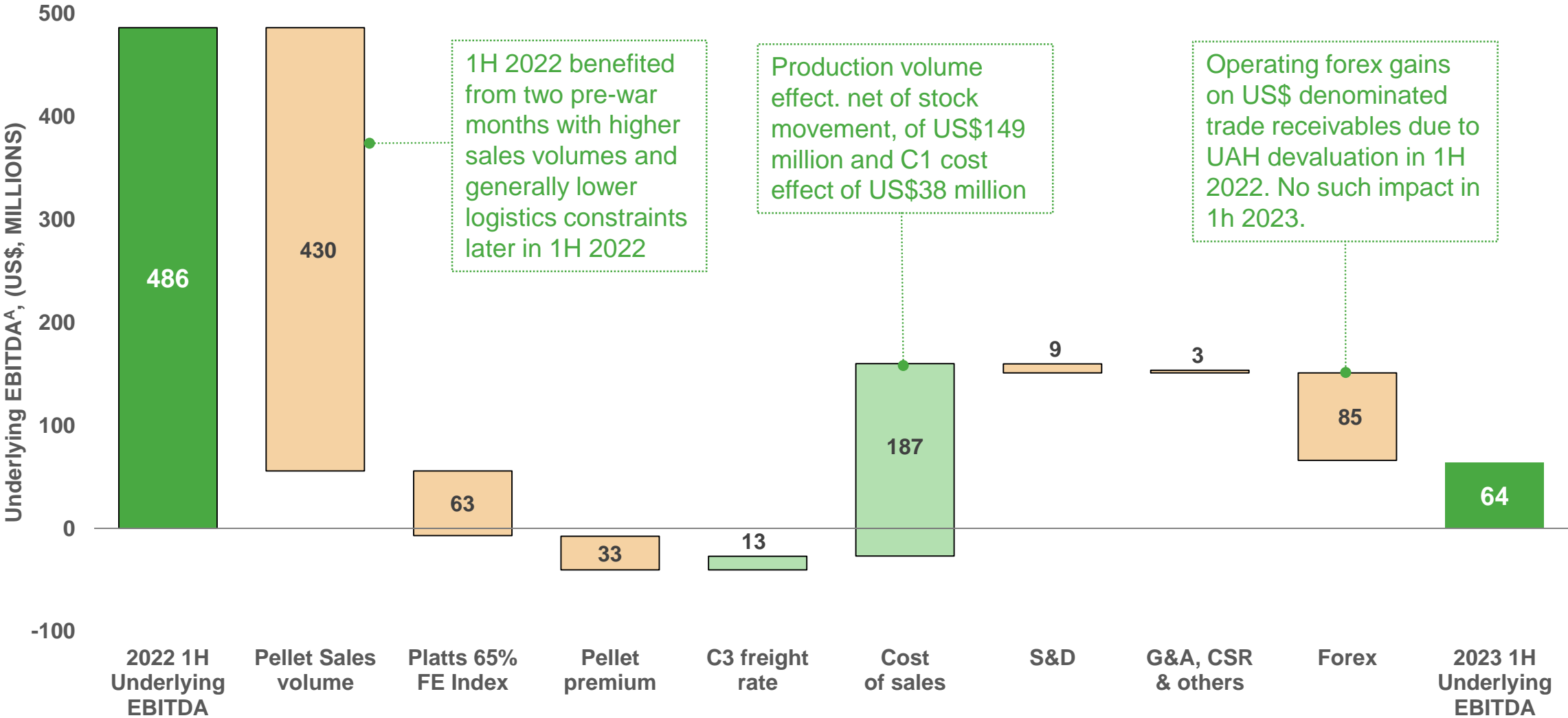
(USD million, unless stated)	1H 2023	2H 2022	%	1H 2022	%
<b>Underlying EBITDA<sup>A</sup></b>	<b>64</b>	279	-77%	486	-87%
Working capital movement	<b>21</b>	93	-77%	(112)	+119%
Income tax paid	<b>(7)</b>	(51)	-86%	(60)	-88%
Other (incl. non-cash operating forex)	<b>2</b>	(253)	-101%	(80)	-103%
Net cash flow from operations	<b>80</b>	68	+18%	233	-66%
Capital investment	<b>(58)</b>	(59)	-2%	(102)	-43%
Shareholder returns	<b>-</b>	75	-	80	-
Net debt repayments	<b>(3)</b>	(3)	-	(46)	-93%
Cash and cash equivalents	<b>135</b>	113	+19%	177	-24%
Net cash position	<b>131</b>	106	+24%	172	-24%



# RECONCILIATION OF UNDERLYING EBITDA<sup>A</sup> (1H 2022)

KEY FACTORS: SALES VOLUMES, MARKET FACTORS AND C1 COSTS

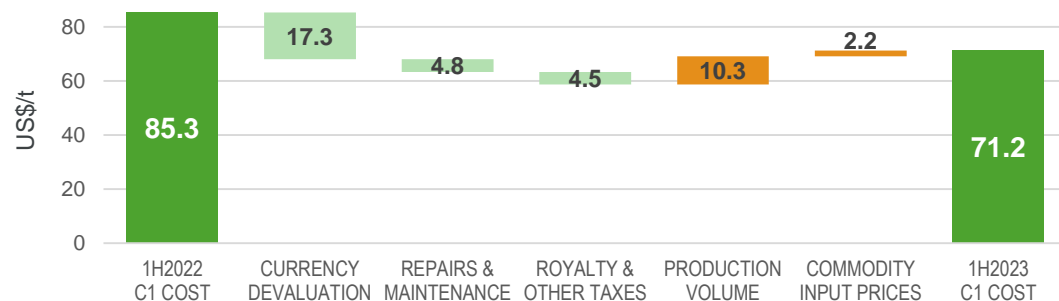
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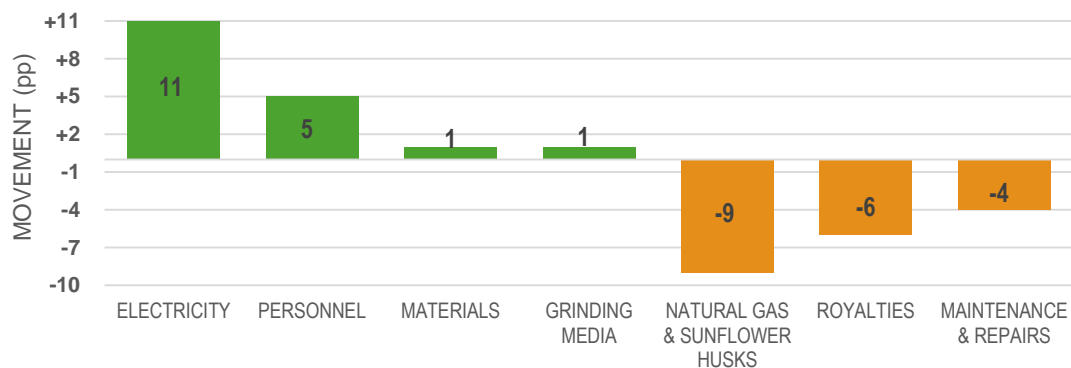
# REVIEW OF C1 COSTS<sup>A</sup>

## ELECTRICITY AVAILABILITY AND PRICES KEY FACTOR

### WATERFALL CHART: C1 COSTS<sup>A</sup>

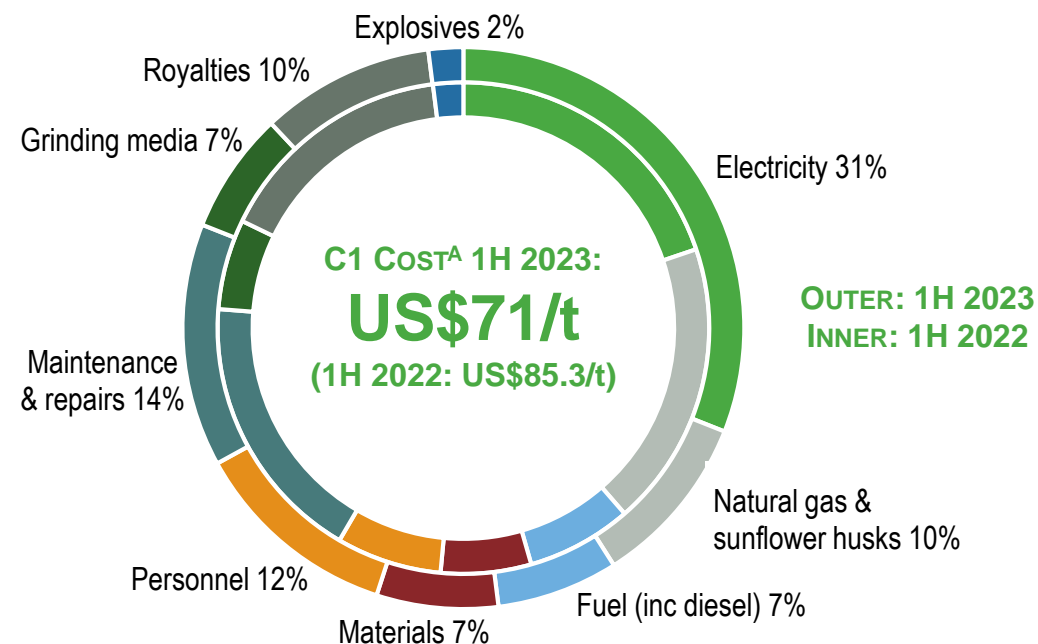


### C1 COSTS<sup>A</sup> – YEAR ON YEAR MOVEMENT<sup>2</sup>



### C1 COST<sup>A</sup> COMPOSITION

- Energy-linked costs of 48% compared to 46% in 1H 2022 reflecting the net effect of higher electricity costs and lower costs for natural gas
- Lower royalty related costs driven by lower index and mining activities
- Lower maintenance & repairs due to reduced mining activity
- General benefit from UAH devaluation in 2H 2022





Q&A

**STANDING  
WITH  
UKRAINE**



**FERREXPO**